# Metal processing industry An untapped business opportunity of Eastern Serbia



### EASTERN SERBIA



### Metal processing industry – real opportunities for profitable investment in Serbia

The metal-processing industry is one of the leading branches of the Serbian economy. It reached its economic and technological peak at the end of the 20th century, before slowing down and eventually stagnating. Numerous facilities, good tradition of productstion and the school system remained after that period of time and provide for unique brownfield investment opportunities.

Today, there are about 5,000 active business companies in the metal processing sector. It is 5.5% of the total number of Serbian companies. Nearly 11% of the total number of the Serbian employees are engaged in this sector. Metallurgical and Mining Industries involve a total number of 736 companies that engage 24,542 employees.

The metal processing industry is mainly located in the Lower Danube regions. Eastern Serbia is one of them. Manufacturing, especially processing of aluminum and copper, and the productstion of final productsts made of these metals are significant competitive advantages of Serbia. The installed processing capacities significantly exceed the domestic raw material inputs. These facilities are used for processing of significant amounts of foreign raw materials.

Metal processing industry products are the most exported to the markets of Austria, Germany, Italy, Bulgaria, Romania, Netherlands, etc.

Industrial output is given in the following table:

|  | Indices of industrial productstion, by purpose, sectors and areas (2010=100) |       |       |       |       |       |       |       |       |       |       |       |       |
|--|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
|  | Republika of Serbia  |       |       |       |       |       |       |       |       |       |       |       |       |
|  |  |       | 2013  |       |       |       |       |       | 20    | 14    |       |       |       |
|  | VIII   | IX    | Х     | ΧI    | XII   | 1     | Ш     | Ш     | IV    | V     | VI    | VII   | VIII  |
| Industry –<br>TOTAL  | 105,8  | 114,2 | 120,6 | 114,1 | 109,7 | 92,3  | 93,8  | 106,7 | 103,2 | 91,9  | 94,0  | 95,7  | 92,1  |
| Energy   | 115,2  | 113,2 | 120,1 | 121,5 | 130,7 | 123,6 | 115,5 | 115,5 | 103,8 | 76,4  | 71,5  | 79,9  | 83,1  |
| Intermediate<br>goods, except<br>energy                                    | 102,9  | 105,4 | 112,2 | 103,8 | 85,2  | 75,0  | 79,7  | 99,4  | 96,8  | 92,2  | 94,1  | 98,3  | 96,4  |
| Capital goods  | 122,4  | 166,0 | 163,5 | 136,6 | 132,3 | 103,5 | 119,8 | 146,0 | 131,6 | 129,8 | 138,8 | 140,1 | 108,1 |
| Durable consumer goods   | 100,3  | 119,6 | 121,6 | 99,0  | 105,1 | 66,4  | 81,6  | 98,9  | 98,1  | 97,4  | 104,1 | 106,3 | 100,5 |
| Non-durable consumer goods   | 94,8   | 109,1 | 117,1 | 111,4 | 105,0 | 76,3  | 79,8  | 94,8  | 100,8 | 95,3  | 102,1 | 95,0  | 90,1  |
| Mining   | 126,7  | 119,0 | 125,3 | 124,5 | 126,8 | 118,5 | 107,9 | 118,6 | 105,1 | 79,0  | 80,2  | 80,2  | 96,7  |
| Manufacturing<br>Industry  | 102,6  | 115,5 | 121,7 | 112,4 | 101,8 | 80,7  | 85,9  | 102,4 | 103,7 | 100,1 | 105,1 | 104,7 | 98,7  |
| Manufacture of basic metals  | 52,9   | 60,7  | 57,3  | 52,6  | 32,4  | 45,6  | 52,1  | 58,1  | 54,6  | 38,3  | 36,3  | 49,5  | 52,7  |
| Manufacture of fabricated metal productsts, except machinery and equipment | 120,9  | 135,0 | 161,3 | 143,6 | 102,8 | 67,7  | 90,2  | 102,1 | 94,5  | 92,7  | 96,0  | 89,6  | 92,7  |

|  | Indices of industrial productstion, by purpose, sectors and areas (2010=100) |       |       |       |       |       |       |       |       |       |       |       |       |
|--|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Republika of Serbia  |  |       |       |       |       |       |       |       |       |       |       |       |       |
|  |  |       | 2013  |       |       |       |       |       | 20    | 14    |       |       |       |
|  | VIII   | IX    | Х     | ΧI    | XII   | I     | Ш     | =     | IV    | V     | VI    | VII   | VIII  |
| Manufacture<br>of machinery<br>and equip-<br>ment not<br>mentioned | 60,4   | 69,1  | 74,6  | 60,4  | 73,6  | 46,4  | 52,2  | 62,1  | 55,4  | 57,8  | 69,9  | 109,2 | 106,7 |
| Manufacture of motor vehicles and trailers                         | 272,7  | 440,8 | 410,4 | 334,2 | 265,9 | 325,1 | 358,9 | 443,3 | 394,9 | 376,6 | 401,8 | 324,4 | 177,7 |
| Manufacture<br>of other trans-<br>port equip-<br>ment              | 21,4   | 31,3  | 14,2  | 13,0  | 42,7  | 47,3  | 12,0  | 18,7  | 25,5  | 27,0  | 51,5  | 31,6  | 30,8  |
| Repair and installation of machinery and equipment                 | 72,6   | 73,4  | 72,8  | 69,1  | 65,3  | 50,6  | 55,4  | 68,0  | 58,3  | 60,3  | 59,8  | 65,7  | 59,5  |
| Electricity,<br>gas, steam<br>supplyair con-<br>ditioning          | 110,8  | 108,3 | 115,2 | 116,8 | 133,3 | 126,0 | 118,2 | 118,8 | 101,1 | 66,6  | 59,0  | 68,6  | 66,8  |

In Serbia, the following industries are estimated as the greatest potential for future development:

- Automotive industry, road and rail vehicles;
- Information Technology;
- Electronics;
- Agricultural machinery;
- Defense Industry.

For example, the producttion of agricultural machinery is one of the most promising. The final products are still competitive in terms of quality. This primarily refers to the IMT and IMR tractors which are recognized brands in the markets of North Africa and the Middle East. Also, it has been estimated that 15,000 tractors/year are required for the purpose of the update of the machines fleet for agricultural production in Serbia.

There is a sufficient number of researchers and technicians available for the purpose of research and development related issues. An impact of foreign buyers on development of innovations is more presented in large, export-oriented foreign-owned companies.

### Eastern Serbia – Heart of the Metal processing industry

The industrial structure of Eastern Serbia is characterized by a dominance of capital-intensive capacities of mining, metal smelting, energy generating and industrial sectors: manufacturing and processing of copper ore, production of non-metals, electric power generation, coal production, and production of construction materials.

The most presented industries are food processing, machine building, metal processing, manufacture of plastic products, chemicals, abrasives, textile, leather processing, graphics, wood, etc.

In 2013, industrial production in Eastern Serbia increased by 13.5%, compared to 2012. At the same time, an increase of industrial production by 5.5% was recorded on the national level. With reference to different industries, an increase of mining production by 11.3%, an increase of manufacturing industry by 16.1%, and an increase of electricity production by 8.2% were recorded in 2013, in Eastern Serbia.

In 2013, the Eastern Serbia export amounted to \$435.1million, 5.4% more than in 2012. Eastern Serbia accounts for some 3% of total Serbian exports. Its surplus in foreign - trade, is recorded primarily due to the metal processing industry productsts.

Raw materials and semi-finished productsts, primarily copper and copper based semi-finished productsts still dominate export from this area. It makes an excellent business environment for new investments.

The most important export markets are: the Czech Republic, Russian Federation, Germany, Italy, Austria, the Netherlands, United Kingdom, Macedonia, Poland, France, Romania, Bulgaria, Turkey, Hungary, Croatia, Bosnia and Hercegovina, Slovakia, Montenegro, etc. In this area there are developed production capacities of the metal processing sector, with a wide range of products related to metal processing, machine building, processing of copper and other precious metals, electrical appliances, ship building, agricultural machinery and equipment, hot water boilers, machinery processing equipment, etc.

The backbone of the Eastern Serbia metal processing industry represents the exploitation and processing of mineral resources. Copper Mining - Smelting Complex Bor (RTB Bor) exists for over 100 years. Even today, there are significant mineral resources and reserves. Among the most important are deposits of copper and gold, but there are deposits and numerous occurrences of ores of other metals, such as lead, zinc and others recorded.Confirmed geological ore reserves amount to 1.38 billion tonnes of ore containing approximately 5.1 million tons of copper, 202 tons of gold and 1.477 tons of silver. Copper production for the next 50 years is confirmed based on existing resources, and with an average annual production of 26 million tons of ore.

Copper Mining - Smelting Complex Bor (RTB Bor) is the only producer of copper, gold and silver in Serbia. These metals are stock exchange-traded productsts and their quality meet requirements of the domestic and foreign markets. Further processing of the metals and copper concentrate are processed in the Copper Mining - Smelting Complex Bor (RTB Bor).

### Quantity and value of actual sales:

| Dynducts / Comics  | Amount   |          |          |  |  |  |
|--------------------|----------|----------|----------|--|--|--|
| Products / Service | 2011     | 2012     | 2013     |  |  |  |
| Cu cathode         | 13.233 t | 23.992 t | 25.762 t |  |  |  |
| Cu wire            | 10.667 t | 7.386 t  | 6.768 t  |  |  |  |
| Cu boulder         | 33 t     | /        | /        |  |  |  |
| Gold               | 1.232kg  | 941 kg   | 957 kg   |  |  |  |
| Silver             | 4.504 kg | 3.259kg  | 6.893kg  |  |  |  |

| Due due to / Comice | Value (€) |            |            |  |  |  |
|---------------------|-----------|------------|------------|--|--|--|
| Products / Service  | 2011      | 2012       | 2013       |  |  |  |
| Cu cathode          | 96.533,96 | 158.894,77 | 151.016,90 |  |  |  |
| Cu wire             | 75.508,99 | 52.286,12  | 44.893,72  |  |  |  |
| Cu boulder          | 248,16    |            |            |  |  |  |
| Gold                | 43.307,88 | 37.588,14  | 32.857,40  |  |  |  |
| Silver              | 3.618,11  | 2.369,39   | 3.974,85   |  |  |  |

### Sales structure

| Sales structure | 2011    | 2012    | 2013    |
|-----------------|---------|---------|---------|
| Domestic market | 52,50 % | 52,00 % | 45,70 % |
| Foreign market  | 47,50 % | 48,00 % | 54,30 % |

### Distribution channels

| Distribution channel | Učešće   |
|----------------------|----------|
| Direct Sales         | 100,00 % |
| Wholesale            | /        |
| Retail               | /        |
| Wholesalers          |          |

Common characteristics of companies in the metal processing industry are as follows:

- 1. Fairly large facilities, because they were constructed to meet the needs of the former Yugoslav republics and its export
- 2. Current utilization of the facilities is about 30% of available capacities, primarily due to lack of working capital for purchase of raw materials and spare parts for continuous production, as well as the reduced market share caused by weak investments in the country
- 3. An increased competitiveness achieved by improving the technical quality of productsts and reducing production costs or prices of final productsts, activities of marketing services in enterprises are required
- 4. For continuous production, financing for current production activities, and overhauling of existing machines in order to improve the operational readiness to the level of 80% capacity is to be provided.

All this clearly indicates that there is large scope for development of the metal processing industry. Investors couldbenefit results occured when doing business in this industry.

### Key investment projects in Eastern Serbia

In Eastern Serbia there is a wide range of possible investment projects in the metal processing industry. Most of the projects are related to the processing of copper.

In general, there are two major groups of business opportunities in metal processing industry in Eastern Serbia:

### 1. Establishment of business relationships with existing companies

A large number of companies operating in the metal processing industry are in Eastern Serbia exists. It provides various opportunities for business cooperation and networking. The largest among them are:

- RTB Invest Bor
- FBC Majdanpek
- TF Kable FKZ Zaječar
- GrandinženjeringBor
- FPM AgromehanikaBoljevac
- EurofoilBor
- RTB Bor
- RTB Bor RBB
- EurokablZaječar
- Almag Kladovo
- ATB FOD Bor
- Rhine Danube (shipyard ) Kladovo

In addition to the above-mentioned companies from the region it should be pointed out that there are also a number of private companies developing flexible manufacturing programs in the metal complex operating in small manufacturing plants.

### 2. Direct investments

Eastern Serbia is characterized by a large number of projects related to foreign direct investments.

The following summary table gives information on some greenfield and brownfield projects. For more information about the projects, see **www.raris.org/invest** 

### A) Industrial zones - Greenfild/production facilities

| Location name             | Municipal-<br>ity             | Total land area (m²) | Ownership status                             | ·  |                           |
|---------------------------|-------------------------------|----------------------|--|--|---------------------------|
| Industrial zone           | Bor                           | 326.100              | 100% state<br>owned                          | Construction of manufacturing facilities   | exists pre-<br>dominantly |
| Industrial zone           | Boljevac                      | 29.164               | 100% state<br>owned                          | Construction of industrial facilities and warehouses.  | exists par-<br>tially     |
| Industrial<br>zone Mirovo | Boljevac                      | 738.100              | 78% privately<br>owned<br>22% state<br>owned | Construction of industrial and crafts production facilities, warehouses, as well as facilities for other purposes according to the requirements of investors | exists par-<br>tially     |
| Industrial zone           | Majdanpek                     | 80.000               | 15% privately<br>owned<br>85% state<br>owned | Industrial production: construction of wood processing facilities, warehouses.   | exists                    |
| Deli Jovan                | Rudna<br>Glava/Maj-<br>danpek | 95.550               | 100% state<br>owned                          | Construction of industrial facilities and warehouses.  | exists<br>partially       |
| Storage zone              | Negotin                       | 195.000              | 100% state<br>owned                          | Construction of open air or roofed warehouses for various industrial purposes  | exists pre-<br>dominantly |
| PRAHOVO<br>Zone           | Negotin                       | 106.506              | 100% privately owned                         | Construction of manufacturing and - processing facilities  | exists pre-<br>dominantly |
| Industrial zone           | Zaječar                       | 152.450              | 100% privately owned                         | Construction of manufacturing and - processing facilities  | exists<br>partially       |
| Vesište                   | Zaječar                       | 3.955                | 100% state<br>owned                          | Small capacity warehouses and manufacturing and - processing facilities  | exists<br>partially       |

In addition to these, there are several brownfield projects. These are excellent investment locations characterized by good infrastructure and low selling prices. Most of the mentioned brownfields are owned by the state or municipalities. It enables direct business negotiations, either the locations are on sale, or long-term lease.

### B) Brownfields/ production capacities

| Location name                                    | Municipality | Total land<br>area (m²) | Total buildings area (m²) | Ownership status                             | Description  |
|--|--------------|-------------------------|---------------------------|--|--|
| Factory<br>Sevone-Zlot                           | Bor          | 32.346                  | 8. 710                    | 100% privately owned                         | Former factory— Completely equipped with the necessary infrastructure. Suitable for various types of production.   |
| Business Incu-<br>bator Center                   | Boljevac     |                         | 1.449                     | 20% privately<br>owned<br>80% state<br>owned | A building located in the city center consisting of a number of modules, a warehouse, offices. Completely equipped with the necessary infrastructure                       |
| Working zone                                     | Boljevac     | 2.900                   | 232                       | 100% state<br>owned                          | Manufacturing/business/<br>warehouse facilities for<br>manufaturing industries.<br>Completely equipped with<br>the necessary infrastructure                                |
| Dekor  | Kladovo      | 2.000                   | 620                       | 100% privately owned                         | Two plots in the industrial area / a production hall/ suitable for manufacturing   |
| IMT-Moto-<br>cultivator<br>and engine<br>Factory | Knjaževac    | 83.281                  | 31.468                    | 100% state<br>owned                          | Former factory for production of motocultivators. A large number of halls of various sizes. Suitable for various types of production. Possible purchase of separate units. |
| Branka Dinić<br>garment<br>industry              | Knjaževac    | 17.000                  | 7.500                     | 100% state<br>owned                          | Former factory/Production house/warehouses/unused construction land/Suitable for various types of production. Possible purchase of separate units                          |
| Kasarna  | Knjaževac    | 232.104                 | 12.425                    | 100% state<br>owned                          | 40 small-size buildings / Completely equipped with the necessary infrastruc- ture. Suitable for various types of production. Possible purchase of sepa- rate units.        |
| Relax- foot-<br>wear factory ,<br>Knjaževac      | Knjaževac    | 15.500                  | 950                       | 100% privately owned                         | Former factory consisting of production plants and warehouses. Suitable for various types of production.   |
| Manu-<br>facturing<br>plants"Tran-<br>dafilović" | Knjaževac    | 100                     | 260                       | 100% privately owned                         | Former factory. Suitable for various types of production.  |

| Location name  | Municipality                        | Total land area (m²)  | Total buildings area (m²) | Ownership status                              | Description   |
|--|-------------------------------------|-----------------------|---------------------------|---|---|
| Ware-<br>house-busi-<br>ness facilities<br>/Pojenj   | Majdanpek<br>/ Donji Mila-<br>novac | 1.300                 | 300                       | 100% privately owned                          | A building on the banks of<br>the Danube. Suitable for<br>various types of produc-<br>tion.   |
| Factory<br>Megaplast                                 | Majdanpek/<br>Mosna                 | 18.000                | 8.833                     | company in<br>the process of<br>restructuring | Former factory for production of metal products, and coins. Suitable for manufacturing and processing industry.   |
| Printing Fac-<br>tory Rudar                          | Majdanpek                           | 8.825                 | 300                       | Ready for sale                                | Former printing factory. Suitable for manufacturing and processing industry and warehouse   |
| Construction<br>Company<br>Univerzal                 | Majdanpek                           | 18.326                |                           | 100% state<br>owned                           | The former construction company facilities. Suitable for manufacturing and processing industry and warehouse  |
| Gold Process-<br>ing Factory<br>Majdanpek            | Majdanpek                           | 24.711                | 9.969                     | 100% state<br>owned                           | Jewelry Factory; Precious metals refining factory; Factory for production of decorative objects made of precious metals   |
| Production<br>plants SPAJIĆ                          | Negotin                             | 60.000                | 12.000                    | 100% privately owned                          | Number of separated industrial production halls / newly constructed/ Completely equipped with the necessary infrastructure. Suitable for various types of production                |
| Productstion<br>plant "Mlha-<br>jlović" Bu-<br>kovče | Negotin                             | 5.015                 | 1.080                     | 100% privately owned                          | Manufacturing facility with a crane track/ partially equipped with the necessary infrastructure The building was never used. It was constructed for aluminum windows manufacturing. |
| Warehouse<br>and cold stor-<br>age Prahovo           | Negotin                             | 5.900<br>(4.88+1.100) | 971                       | Agricultural cooperative "Prahovo"            | Prefabricated warehouse with cold storage/partially equipped with the necessary infrastructure.   |
| KTK(leather<br>and textile<br>plant)                 | Zaječar                             | 58.000                | 7.300                     | 100% state<br>owned                           | Former factory. Suitable for various types of production.   |

| Location name  | Municipality | Total land area (m²) | Total buildings area (m²) | Ownership status     | Description   |
|--|--------------|----------------------|---------------------------|----------------------|---|
| Former facto-<br>ry of crystal<br>glassware<br>Eurokristal | Zaječar      | 150.000              | 40.000                    | 100% privately owned | Three production halls and unused construction land/Completely equipped with the necessary infrastructure. Suitable for manufacturing and processing industry and warehouse |
| Factory<br>Timočanka                                       | Zaječar      | 45.939               | 8.518                     | 100% state<br>owned  | Former factory and unused construction land / Completely equipped with the necessary infrastructure. Suitable for manufacturing and processing industry and warehouse       |
| Factory Ar-<br>senije Spasić                               | Zaječar      | 29.055               | 15.651                    | Ready for sale       | Former factory processing machines/production facilities, warehouse, offices/partially equipped with the necessary infrastructure.  |

For any additional information regarding the abovementioned investment locations or your business idea to develop, please do not hesitate to contact RARIS - Regional Agency for Development of Eastern Serbia. RARIS possesses a database of investment locations in the region and expertise to help you make your best investment decision. Depending on the business idea and preferred location, the Agency provides investors with information about the region, potential projects, investment opportunities and contacts with local self governments or commercial entities. The Agency is also happy to facilitate all necessary government contacts and public affairs works for you.

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